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DCF's TMT Practice

Deloitte Corporate Finance LLC (DCF) is a leading global middle-market M&A adviser. Our professionals have extensive knowledge in the TMT space and use their experience to help clients enhance value.

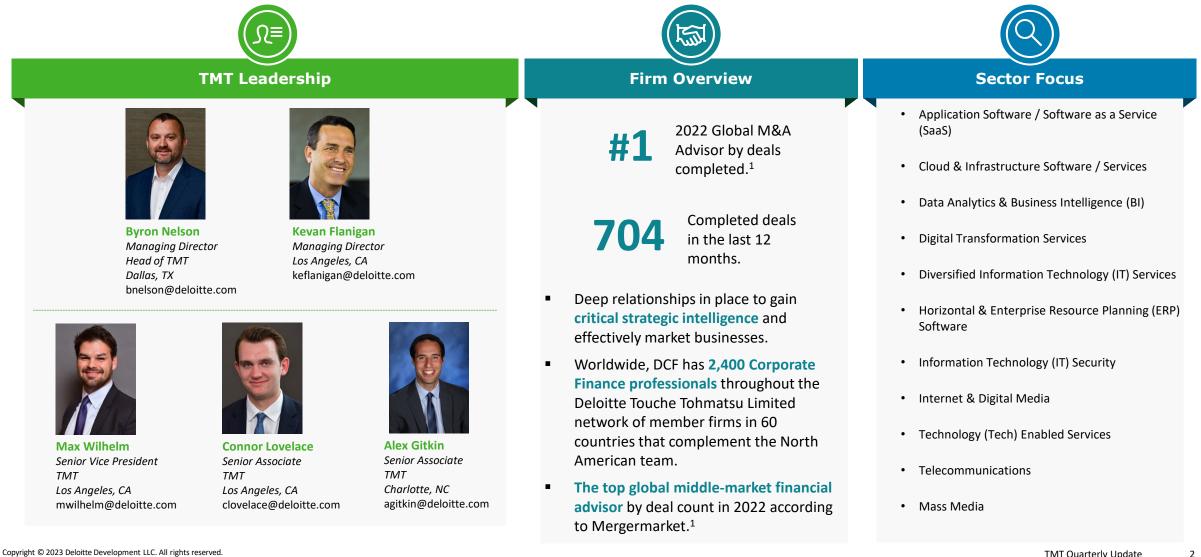
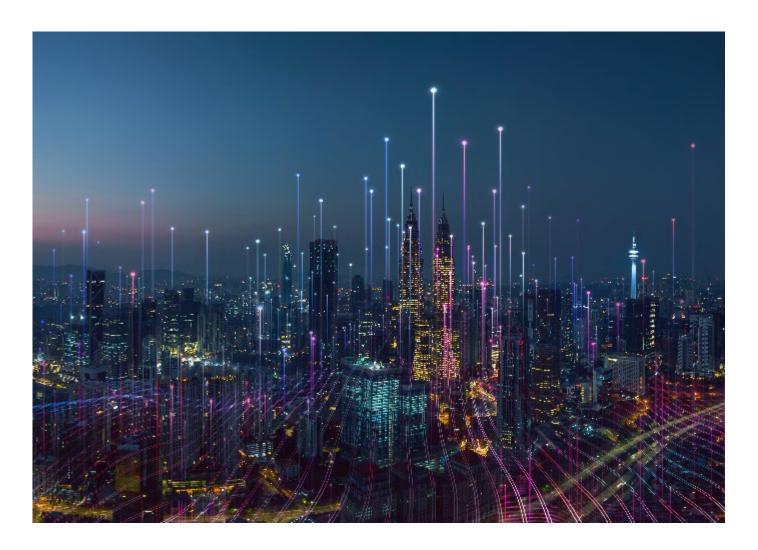


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Case study ATI Studios A.P.P.S. (d/b/a Mondly)

Deal Contacts Kevan Flanigan, Byron Nelson, Max Wilhelm, Connor Lovelace			
mondly	Client Overview		
ATI Studios A.P.P.S. SRL (d/b/a Mondly) has been acquired by	 Founded in 2013, ATI Studios A.P.P.S. SRL (d/b/a Mondly) (Mondly or the Company) is one of the world's leading digital language learning companies, offering consumers immersive and high-quality learning experiences in 40+ languages via its app, website, virtual reality and augmented reality products. Since inception, the Company's applications have been downloaded by 100M+ users across 70+ countries. 		
Pearson plc Pearson plc The undersigned acted as exclusive financial advisor to Mondly	 Mondly delivers digital language courses for both personal and professional learning in a combination of more than 1,300 language pairs and has been frequently ranked as one of the highest rated educational language apps in the Apple and Google Play app stores. The Company also offers enterprise solutions featuring its own proprietary learning management software through MondlyWORKS and has built an app that helps children learn languages – MondlyKIDS. 		
Deloitte.	Situation Overview		
 Deloitte Corporate Finance LLC Mondly engaged Deloitte Corporate Finance LLC (DCF) to explore strategic alternatives including a potential sale of the Company. Ultimately, Pear (Pearson), a leading global provider of educational materials and learning technologies, emerged as the ideal acquiror for the business. The acquisition enables Pearson to offer fully integrated language learning solutions and provides synergies and cross-selling opportunities across its portfolio, such opportunity to bundle language learning with upskilling and reskilling products. DCF added significant value by: 			
	 Created detailed marking materials and positioned the Company based on its differentiated, proprietary technology and continuous innovation, exceptional financial profile, strong brand with high visibility on key distribution platforms, and portfolio of language combinations. 		
	 Led a broad marketing process, including both strategics and financial sponsors across multiple geographical markets, to create a competitive dynamic for the sale of the business. 		
	 Provided guidance on the benefits and considerations associated with partnering with each of the various interested parties, including in-depth analyses of the economic and non-economic implications of each offer, to help Mondly shareholders select the ideal partner. 		

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Case study US Digital Designs, Inc.

(Phoents)	Client Overview
	JS Digital Designs, Inc. (USDD or the Company) is a provider of dispatch center and fire station alerting systems that help enable fire departments to reduce esponse times, loss of property, and loss of life.
US Digital Designs, Inc. di	The Company provides public safety communications technology solutions and was a first mover in addressing the communication automation needs of lispatchers and first responders.
traded Industrial Conglomerate	brough integrations with computer-aided dispatch software providers, the Company offers a suite of connected hardware and software solutions, including veb-based dashboards and interfaces, illuminated speakers, message signs, and mobile monitoring and alerting tools to over 2,000 fire stations.
The undersigned is acting as financial advisor to US Digital Designs, Inc.	
Deloitte.	Situation Overview
	The Company engaged Deloitte Corporate Finance, LLC (DCF) to run a broad sell-side marketing process, including both strategic and financial sponsors, to create a competitive dynamic for the sale of the business.
	Through a carefully engineered process, the Company received over 20 initial bids, which helped enable DCF to leverage competitive tension throughout .etter of Intent (LOI) negotiations. DCF added significant value to the process by:
	— Guiding the Company through a sell-side quality of earnings, including cash to accrual translation of historical financial statements.
	- Effectively highlighting USDD's differentiated product offerings and market leading position within the public safety communications technology sector.
	 Driving strategic negotiation of key economic and legal terms among multiple LOIs to help enable the shareholders to meet their post-close objectives and meet valuation expectations.

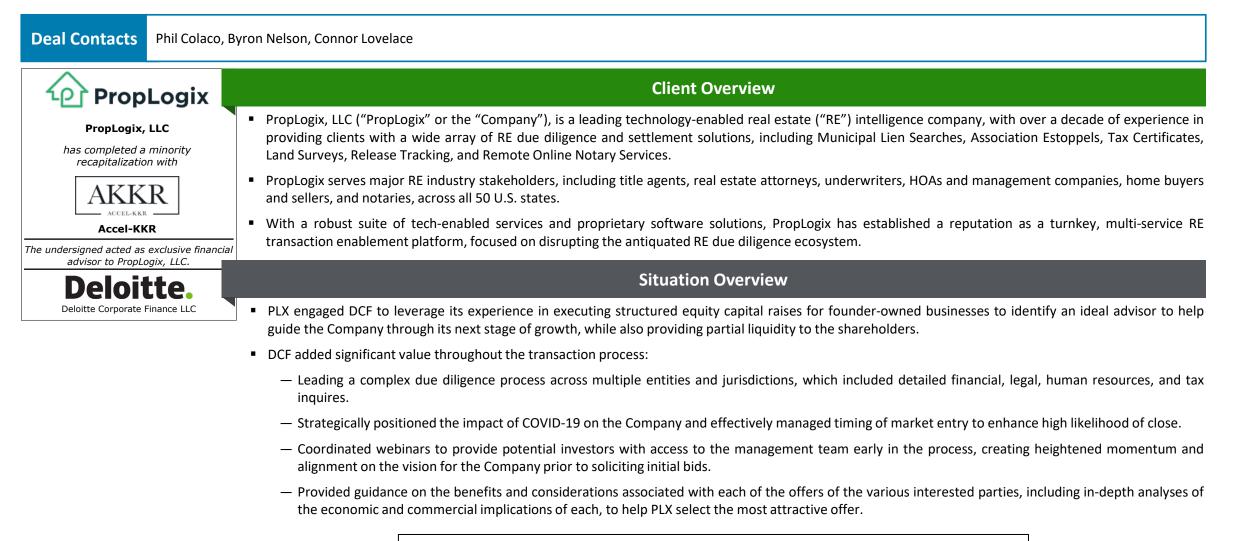
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Case study Exigo, LLC

eal Contacts Tom Spivey	y, Byron Nelson, Max Wilhelm		
Numina	Client Overview		
Exigo, LLC	 Exigo, LLC (Exigo or the Company) is the direct selling industry's premier platform-as-a-service (PaaS) provider, providing an end-to-end, customizab platform supporting order fulfillment, payments, commissions, and customer relationship management (CRM) solutions among other functions. Exigo solutions help enable companies in a variety of consumer end-markets to access their data in real-time with extensive flexibility in application development via Exigo's fully-documented application programming interfaces (APIs). 		
Has completed a growth recapitalization	 Exigo also offers a professional services team to implement custom front- and back-end solutions that address client's technical and system requirement along with data center and colocation services to certify uninterrupted connectivity and access to client's first-party datasets. 		
undersigned acted as exclusive financ advisor to Exigo, LLC	ial		
Deloitte.	Situation Overview		
Deloitte Corporate Finance LLC	 The Company engaged Deloitte Corporate Finance, LLC (DCF) to provide consultation with closing negotiations and coordinate confirmatory diligen- processes. DCF added significant value by: 		
	 Leading a complex due diligence process across multiple entities and jurisdictions, which included detailed financial, legal, human resources, and t inquires. 		
	- Providing guidance in negotiating critical financial and legal terms to decrease potential tax implications in conjunction with an asset sale.		
	— Providing advice and consultation to shareholders, leveraging DCF's understanding of Exigo's addressable market and future growth potential. D worked with the Company's shareholders and management team to create materials that effectively highlighted Exigo's customer market penetratic product advantages, and international growth opportunities, mitigating buyer concerns and avoiding a material re-trade.		
	 Achieving a transaction close on an accelerated timeline that allowed shareholders to meet timing priorities while preserving the competitive tensi entailed from the threat of entering into a broader process. 		

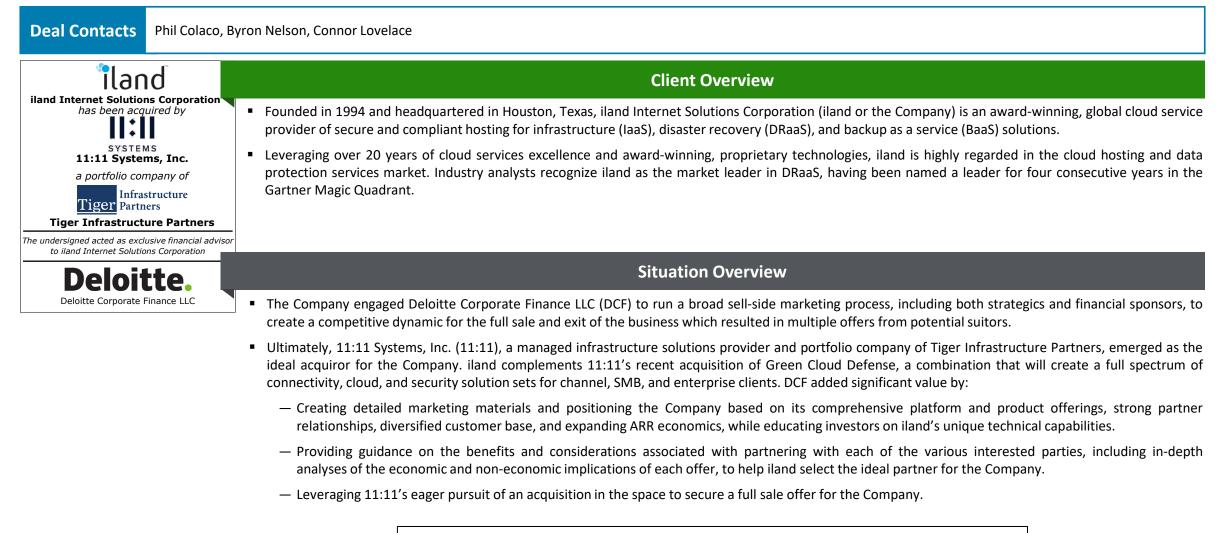
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Case study PropLogix, LLC



Prior engagement performance is no guarantee of future performance and may not be representative of the experience of other clients. This communication is for informational purposes only and is not intended as an offer or solicitation for the purchase or sale of a security.

Case study iland Internet Solutions Corporation



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Notable Recent M&A transactions ¹

Application Software / SaaS	 Fidelity's acquisition of TitlePoint Resource Center from Black Knight, Inc. TitlePoint Resource Center offers a platform that assists in the search and underwriting of title insurance. Fidelity's acquisition from Black Knight, a provider of mission critical software to the real estate sector, is significant as title insurers commoditized nature encourages companies to adopt new technologies that help cut underwriting expenses. 	Close Date: Pending EV: \$225.0 MM Rev: N/A EV/Rev: N/A EV/EBITDA: N/A
Internet & Digital Media	 KIRKBI A/S' acquisition of Fashion Wire Daily Media, Inc. Fashion Wire Daily offers news stories about fashion and entertainment on the internet and sells its content to publishers. KIRKBI A/S is the Kirk Kristiansen family private investment office, and the acquisition shows how the shift from traditional print to online media has changed the publishing industry and the content supply chain. 	Close Date: November 11, 2022 EV: \$875.0 MM Rev: N/A EV/Rev: N/A EV/EBITDA: N/A
Diversified IT Services	 The Interpublic Group of Companies, Inc.'s acquisition of RafterOne RafterOne offers cloud implementation services to companies and government agencies and The Interpublic Group of Companies is a global provider of advertising solutions. The transaction highlights the push for automation to help companies from all industries cut costs and improve efficiencies. 	Close Date: October 3, 2022 EV: \$241.2 MM Rev: N/A EV/Rev: N/A EV/EBITDA: N/A
Hardware	 Microsoft's acquisition of Fungible Fungible offers datacenter hardware and software designed to improve the efficiency of data-heavy computation requests. The transaction should help Microsoft's data center offering, Azure, attract more users and create a competitive advantage in a crowded field. 	Close Date: Pending EV: \$190.0 MM Rev: N/A EV/Rev: N/A EV/EBITDA: N/A
Mass Media	 Mediawan's acquisition of a majority stake in Plan B Entertainment, Inc. Plan B Entertainment is a film and television production company The transaction allows Mediawan, an independent content studio, to expand its core market outside of Europe and into the United States through Plan B's strong industry connections. 	Close Date: October 13, 2022 EV: \$500.0 MM Rev: N/A EV/Rev: N/A EV/EBITDA: N/A
Telecom	 Advent International's acquisition of Maxar Technologies Advent International provides space solutions that assist with geospatial intelligence. The transaction demonstrates the significant financial value of infrastructure used in the telecommunications and defense space. 	Close Date: Pending EV: \$6,400.0 MM Rev: N/A EV/Rev: N/A EV/EBITDA: N/A

Application Software / SaaS

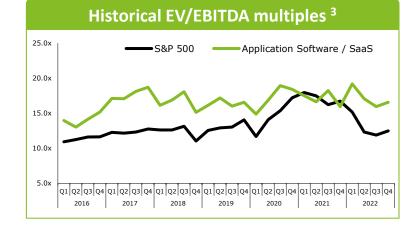
Sector trends

- Al software is increasingly being implemented into business environments to minimize time spent on repetitive tasks, improve productivity, and enhance the overall customer experience while avoiding potential mistakes. As such, the boom in AI software will lead to the development of new software products such as ChatGPT, which plans to offer a "Plus" subscription plan with increased access and faster response times for \$20/month following its meteoric rise to 100 million active users in January, just two months after its launch in November.¹
- As software development continues to expand, the demand for automated code review tools has grown urgent due to its inherent ability to accelerate software product development. Automated code review consists of a static analysis that investigates source code without running it, allowing for quicker and more precise analysis than a manual review.



Select public comparables ²		
Company Name	Enterprise Value (MM)	
Microsoft Corporation	\$1,758,110.4	
Oracle Corporation	\$303,960.7	
Adobe Inc.	\$154,989.9	
Intuit Inc.	\$114,218.8	
SAP SE	\$127,652.3	
ServiceNow	\$74,932.7	

Trading metrics ³ EV/LTM Revenue 1.5x 6.6x 12.8x EV/LTM EBITDA 7.9x 19.2x 40.1x



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Internet & Digital Media

Sector trends

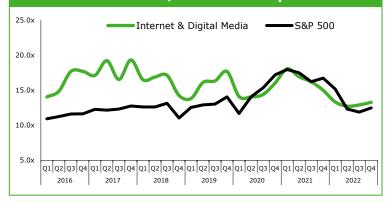
- Social Media ad spend stalled in 2022 amidst multiple headwinds (diminished pricing power, targeting limitations, and more), growing 1% to \$62B compared to growth of 38% in 2021.¹
- Keyword-based search and Social continue to remain strong channels of online media advertising, accounting for 55% of total ad spend in 2022. Video ad spend represents the fastest-growing sub-category of online media advertising, with Zenith estimating that total Video ad spend will make up 30% of the overall advertising market between 2022 and 2025.²
- The global popularity of video gaming has grown since the start of the pandemic. With increased access to various devices and content, more than 80% of both men and women say they play video games and half of smartphone owners say they game on a smartphone daily.³As a result, the In-Game Advertising market is expected to continue expanding into future years.



Select public comparables ⁴		
Company Name	Enterprise Value (MM)	
Alphabet Inc.	\$1,055,037.9	
Amazon.com, Inc.	\$962,611.0	
Meta Platforms, Inc.	\$300,260.2	
Netflix, Inc.	\$141,546.1	
eBay Inc.	\$26,289.1	
Snap, Inc.	\$14,191.5	

EV/LTM Revenue 0.5x 2.2x 5.2x EV/LTM EBITDA 4.9x 10.8x 23.8x

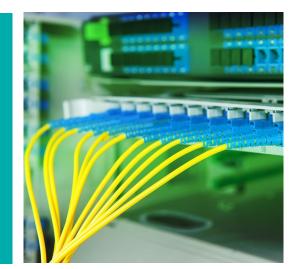
Historical EV/EBITDA multiples ⁵



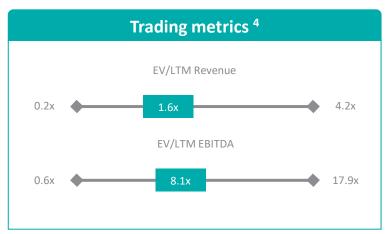
Diversified IT Services

Sector trends

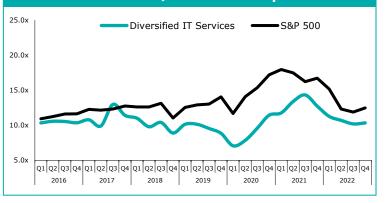
- The global serverless computing market is expected to grow at a compound annual growth rate of 22.2% between 2023 and 2028 due to its lower price point and flexibility to scale with customer's shifting computing needs.¹
 Serverless computing removes the customer's need to manage, own, or lease their own servers by providing them with backend services on an as-used basis with the ability to scale usage seamlessly according to demand.
- As many organizations continue to digitally evolve and modernize legacy IT systems, worldwide IT spending is forecasted to total \$4.6T in 2023, an increase of 5.1% from 2022. Specifically, IT Services spending was \$1.3T in 2022 and is expected to grow by nearly 8.0% in 2023.²



Select public comparables ³	
Company Name	Enterprise Value (MM)
Accenture plc	\$165,436.1
Infosys Limited	\$73,519.0
Capgemini SE	\$34,459.1
HCL Technologies Limited	\$32,899.8
Cognizant Technology Solutions	\$28,120.2
Wipro	\$24,117.2



Historical EV/EBITDA multiples⁴



Hardware

Sector trends

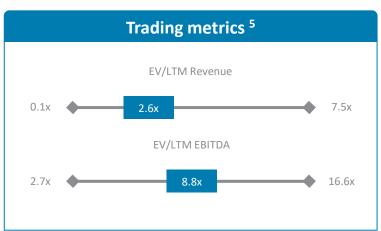
- In 2022, the United States manufacturing sector began facing labor shortages and it is estimated that 2.1M manufacturing jobs could go unfilled by 2030.¹ Many companies are turning towards mobile robots to fill their labor gaps and they are now found in almost every industrial segment, ranging from vehicle production to warehouse facilities. As a result, the autonomous mobile robotics market has attracted massive investor interest and is expected to grow 21.5% per year through 2030.²
- Smart watches and bands that track health metrics like heart rate, sleep, and step count are the most common wearable devices used in the fitness and health care industry. However, advancements in sensor hardware has brought a new generation of wearable devices that allow users to record biomarkers like blood pressure and glucose in non-invasive ways to the forefront.³



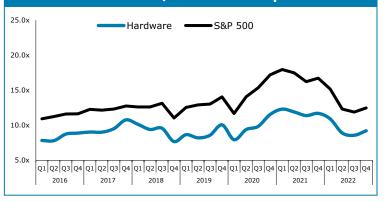
Select public comparables		
oany Name	Enterprise Value (

Solact nublic comparables 4

Company Name	Enterprise Value (MM)
Apple, Inc.	\$2,030,312.8
Samsung Electronics Co., Ltd.	\$217,662.7
International Business Machines	\$171,639.4
Texas Instruments Incorporated	\$148,796.0
Intel Corporation	\$124,855.6
Applied Materials, Inc.	\$85,450.3



Historical EV/EBITDA multiples ⁵



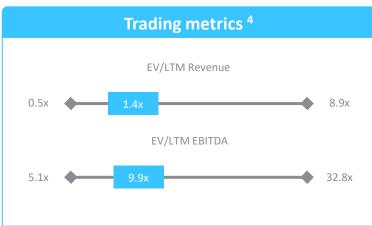
Sector trends

- After years of robust subscriber growth and massive investments into original content, several streaming services are beginning to take cost cutting measures. The streaming explosion has lost momentum and platforms are beginning to experience higher rates of churn in subscribers, causing them to decrease their investment into original content and adjust their strategies.¹
- Streaming platforms have continued to overtake traditional cable, especially after managing to secure broadcasting rights for major sports leagues and forming live television bundles for consumers by offering marquee sports programming. Subscriber loss of traditional cable television providers is expected to accelerate as more streaming services acquire broadcasting rights for high-profile sporting and entertainment events.

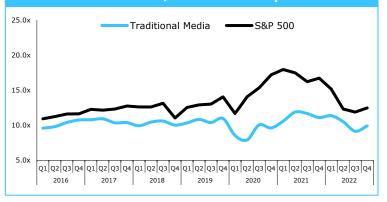


Select public comparables ³

Company Name	Enterprise Value (MM)
Thomson Reuters Corporation	\$58,173.9
Fox Corporation	\$19,232.6
Omnicom Group, Inc.	\$19,718.0
News Corporation	\$13,028.9
The New York Times Company	\$4,900.9



Historical EV/EBITDA multiples⁴



Telecommunications

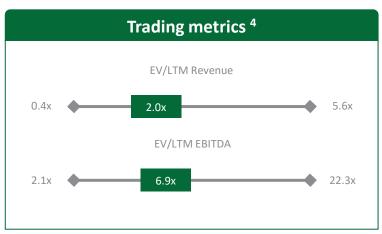
Sector trends

- As use cases expand for virtual reality (VR), the need to support the metaverse's heavy data requirements will also likely increase. It is estimated that the average VR metaverse user requires five to 40 times more data than it takes to stream an HD video. Telecom companies recognize the need to invest in infrastructure to support users lowlatency requirements and are expected to invest as much as \$720B on network upgrades globally.¹
- Many telecom service providers are realizing the benefits of shifting IT infrastructure to the cloud. As a result, new services can be brought to market quicker and trialed without consumers facing large infrastructure expenses. As the 5G race intensifies, more telecom companies will likely begin relying on cloud providers to service their data processing operations to differentiate themselves from competitors.²

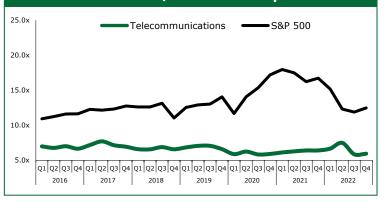


Select public comparables ³

Company Name	Enterprise Value (MM)
Verizon Communications Inc.	\$341,964.8
AT&T Inc.	\$289,294.1
Deutsche Telekom AG	\$252,715.1
Comcast Corporation	\$243,117.6
América Móvil, S.A.B. de C.V.	\$84,386.7



Historical EV/EBITDA multiples⁴



Appendix

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